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## COMPUTING POWER INDICES FOR LARGE VOTING GAMES

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### ABSTRACT

Voting Power Indices enable the analysis of the distribution of power in a legislature or voting body in which different members have different numbers of votes. Although this approach to the measurement of power, based on co-operative game theory, has been known for a long time its empirical application has been to some extent limited, in part by the difficulty of computing the indices when there are many players. This paper presents new algorithms for computing the power indices of Shapley and Shubik and of Banzhaf, that are essentially modifications of approximation methods due to Owen, and have been shown to work well in real applications. They are of most utility in situations where both the number of players is large and their voting weights are very concentrated, some members having considerably larger numbers of votes than others, where Owen's approximation methods are least accurate.

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## COMPUTING POWER INDICES FOR LARGE VOTING GAMES

Many organizations have systems of governance by voting that are designed to give different amounts of influence over decision making to different members. For example the joint stock company gives each shareholder a number of votes in proportion to his ownership of ordinary stock; the shareholder body is designed to be a democratic decision-making group with each share having equal influence but with individual shareholders having different numbers of shares to reflect their relative capital contributions. Many international economic organizations have been designed on a similar principle, each country being entitled to a number of votes based on its financial contribution, the most prominent examples being the Bretton Woods institutions: the International Monetary Fund and World Bank. Federal political bodies which use the principle of weighted voting where the weights reflect populations rather than contributions include the European Union Council of Ministers and the US Presidential Electoral College, where the individual states' votes are cast as blocs of different sizes.

As general voting systems, considered in the abstract without reference to their different contexts, these are all formally similar and can be classed as weighted voting games. They contain considerable analytical interest because, when we consider their practical implications, by studying all theoretically possible voting outcomes, and how individual members' votes relate to them, then it turns out that the resulting distribution of power is often different from what the designers intended. On the other hand, it is almost always assumed, by writers analysing the distribution of votes, that the power of a member is the same as his share of the votes. For example, it is often the case in discussions of the IMF, that a member with five percent of the votes is described as possessing five percent of the voting *power*, or that the United States with almost 18 percent of the votes, thereby has 18 percent of the voting *power*. Yet the proportion of decisions that may - at least theoretically - be taken by vote in which the member who has five percent may be pivotal in determining the outcome may not actually be five percent at all, and the votes

of the United States may in fact be capable of being decisive in more or less than 18 percent of cases. Therefore it is untrue to claim that their respective shares of the total voting power are 5% and 18%<sup>1</sup>.

A simple example that illustrates the point clearly is that of a company with three shareholders, two having 49 percent of the shares each and the third with 2 percent. It is not useful to describe these figures as shares of the power each has in running the company because if the decision rule requires a simple majority of more than 50 percent of the votes, then any two shareholders are required to support a motion for it to pass. Any shareholder can win by combining with one other and therefore the one with 2 percent has exactly the same power as one with 49 percent. Therefore by considering all possible voting outcomes it becomes clear that each shareholder has equal power despite the disparity in their votes. Many such examples can be constructed or found in the real world, in which the distribution of power among members of a weighted voting body - a member's power being his ability to join coalitions of others which do not have the required majority and make them winning - is not at all the same as the distribution of votes.

Another, well known, example is the original Council of the European Economic Community. Between 1958 and 1972 it had six member countries and used a system of qualified majority voting that allocated 4 votes each to France, West Germany and Italy, 2 votes each to Belgium and the Netherlands and one vote to Luxembourg. From these figures one might assume that the smaller countries would have a disproportionately large amount of power. For example, Luxembourg, with 5.88 percent of the votes and less than 0.2 percent of the population, had 25 percent as many votes as West Germany with only 0.57% of its population; Luxembourg had one vote for 310,000 people while West Germany had one vote for every 13,572,500, suggesting that Luxemburgers were 43.78 times more powerful than Germans. In fact, however, since the number of votes required for a decision was fixed at 12, Luxembourg's one vote could never make any difference: it was impossible for it to add its vote to those of any losing group of other countries with precisely 11 votes and therefore its formal voting power was precisely zero. This is an

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<sup>11</sup> Voting power in the system of governance of the IMF has recently been studied in Leech (forthcoming, b).

extreme case, but a real one, which illustrates the analytical importance of looking at the possible outcomes of a weighted majority vote, as well as the nominal voting strengths, in considering voting power. The same point arises also in the context of the corporation when we study the power of large stockholders. Obviously if there is a majority shareholder he has all the voting power and none of the other shareholders has any voting power at all. However, it is well known that if the largest shareholder has a very substantial minority holding his vote will often be decisive in a proxy ballot or fully attended company meeting, even to the extent that he could be said to have working control of the corporation, if his voting power were sufficiently large. For example, it is almost universally accepted by writers who have studied corporate ownership and control that a single 20 percent shareholder faced with many small shareholders is very powerful indeed<sup>2</sup>. This power is certainly not reflected in the number of its shares and may in fact be very close to that of a majority shareholder. Although necessarily strictly less than 100 percent, it may be extremely close to it.

The question has been studied by the use of power indices as measures of the ability of members to influence voting outcomes. As a branch of co-operative game theory the field of power indices may be thought to date from the publication of the seminal paper by Shapley and Shubik in 1954. However it has failed to achieve wide acceptance due to ambiguity because different power indices have been defined on the basis of different voting models. Different indices yield different results in practical applications and research has so far provided little insight into the comparative merits of each. This has meant that the field has remained at the frontier for almost fifty years. Good surveys are provided by Straffin (1994), Felsenthal and Machover (1998) and Lucas (1983)<sup>3</sup>.

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<sup>2</sup> For example La Porta, et al. (1999).

<sup>3</sup> There has recently been an increase in interest in the power indices approach with studies of the European Union Council and other international organizations being published. See Lane and Berg (1999), Felsenthal and Machover (2001) and Leech (forthcoming a) on the use of power indices for the European Union Council and the Nice Summit. It is useful in the design of constitutions where it is necessary to conceptualise voting in *a priori* terms allowing for all possible constellations of preferences. The point is made elegantly and concisely in his important paper on the measurement of voting power by Coleman (1971). Theoretical discussions of the relative merits of the two 'classical' power indices considered here can be found in Felsenthal et. al. (1998), Holler (1981), Felsenthal and Machover (1995, 1998).

This paper is concerned only with the *computation* of the so called *classical* power indices, proposed by Shapley and Shubik (1954) and by Banzhaf (1965)<sup>4</sup>, both of which have been widely applied. Both indices are based on a common idea that a member's power rests on how often he can add his votes to those of a losing coalition so that it wins, but they differ in the way that such coalitions are counted. In consequence, where both indices have been used to analyse the same voting body, they have been found to give different results. This has meant that in the absence of any objective evidence on the actual distribution of power against which to test the indices, it has not been possible either to test the power indices approach or to establish the respective utility of the indices. This question is not addressed in the present paper; however, see Leech (2002).

The difficulty of computing power indices when the number of members is large has been a major factor limiting the use of the technique as a means of studying real institutions. The International Monetary Fund<sup>5</sup> for example has not far short of 200 members and a typical large company has many thousands of shareholders, and for such large games the direct application of the definitions of power indices is computationally impossible. The only methods previously available for such large finite games are approximation methods due to Owen (1972, 1975a, or 1995) but in some cases these have been found to have relatively large approximation errors (see Section. V below; also Widgren (2000)). This paper proposes new algorithms, modifications of those of Owen, whose approximation errors are negligible. These algorithms have been applied empirically to compute power indices for large voting bodies in Leech (2001, 2002, forthcoming b).

The notation used and the power indices are defined formally in Section I. Section II describes the direct enumeration method of computation, its limitations and those of other exact methods. Section III describes the approximate methods for large games due Owen, before the proposed new algorithms, which

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<sup>4</sup> Actually originally proposed by Penrose (1946). See Felsenthal and Machover (1998) for the history of the measurement of voting power.

<sup>5</sup> Studied by Leech (forthcoming b).

combine elements of both, are described in Section IV. Two numerical examples of their application are described in Section V and Section VI concludes.

### I. Power Indices: Notation and Definitions

I consider a weighted majority game of voting in a legislature with  $n$  members or players represented by a set  $N = \{1, 2, \dots, n\}$  whose voting weights are  $w_1, w_2, \dots, w_n$ . The players are ordered by their weight representing their respective number of votes, so that  $w_i \geq w_{i+1}$  for all  $i$ . The combined voting weight of all members of a coalition represented by a subset  $T$ ,  $T \subseteq N$ , is denoted by the function  $w(T)$ , where  $w(T) = \sum_{i \in T} w_i$ . A sum of squares function will also be needed: let this be  $h(T) = \sum_{i \in T} w_i^2$ .

The decision rule is defined in terms of a quota,  $q$ , by which a coalition of players represented by subset  $T$  is winning if  $w(T) \geq q$  and losing if  $w(T) < q$ . It is customary to impose the restriction  $q > w(N)/2$  to ensure a unique decision and that the voting game is a proper game.

A power index is an  $n$ -vector whose elements denote the respective ability of each player to determine the outcome of a general vote. The index for each player is defined in terms of the relative number of times that player can influence the decision by transferring his voting weight to a coalition which is losing without him but wins with him. This is referred to as a swing. Formally a swing for player  $i$  is defined as a pair of subsets,  $(T_i, T_i + \{i\})$  such that  $T_i$  is losing, but  $T_i + \{i\}$  is winning. In terms of voting weight,  $T_i$  is a swing if  $q - w_i \leq w(T_i) < q$ .

The power index for player  $i$  is defined as the relative frequency or probability of swings for  $i$  with respect to a coalition model where, in some sense, each possible coalition is treated equally; if coalitions are regarded as being formed randomly then the index is a probability. The two indices however, employ different probability models and are mathematically distinct.

The Shapley-Shubik index is the probability that  $i$  swings (or is "pivotal" in the terminology of Shapley and Shubik) if all *orderings* of players are equally likely. Thus, given a particular swing for a



member, the index is the number of orderings of both the members of the coalition  $T_i$  and the players not in  $T_i$  relative to the number of orderings of the set of all players  $N$ : every reordering is counted separately. The index is the probability of a swing for the player within this probability model.

For a given swing for player  $i$ , the number of orderings of the members of the subset  $T_i$  and its complement (apart from player  $i$ ),  $N-T_i-\{i\}$ , is  $t!(n-t-1)!$  where  $t$  is the number of members of  $T_i$  and  $n$  is the total number of players, members of  $N$ . The total number of swings for  $i$  defined in this way for this coalition model is  $\sum_{T_i} t!(n-t-1)!$ . The index,  $\phi_i$ , is this number as a proportion of the number of orderings of all players in  $N$ ,

$$\phi_i = \sum_{T_i} \frac{t!(n-t-1)!}{n!}. \quad (1)$$

If all orderings are equiprobable, it is the probability of a swing.

The Banzhaf index, on the other hand, treats all *coalitions*  $T_i$  as equiprobable, players being arranged in no particular order. A member's power index is then the number of swings expressed as a fraction of either the total number of coalitions (measuring the probability of a swing), or of the total number of swings for all players (measuring the player's relative capacity to swing).

The number of swings is then  $\sum_{T_i} 1$ . The two versions of the index are defined by expressing this number over different denominators. The Non-Normalized Banzhaf index (or Banzhaf Swing Probability),  $\beta_i'$ , uses the number of coalitions which do not include  $i$ ,  $2^{n-1}$ , the number of subsets of  $N-\{i\}$ , as denominator, and therefore it can be written as:

$$\beta_i' = \sum_{T_i} 1/2^{n-1}. \quad (2)$$

The Normalized Banzhaf Index,  $\beta_i$ , uses the total number of swings for all players as the denominator in order that it can be used to allocate voting power among players:

$$\beta_i = \sum_{T_i} 1 / \sum_i \sum_{T_i} 1 . \quad (3)$$

The normalized indices sum to unity over players:  $\sum_i \beta_i = 1$ . See Shapley and Shubik (1954), Banzhaf (1965), Dubey and Shapley (1979), Lucas (1983), Straffin (1994), Owen (1995), Felsenthal and Machover (1998).

In the discussion of computation of the Banzhaf index below it is only necessary to consider the details of computing the swing probability version, (2), since  $\beta_i = \beta_i' / \sum_i \beta_i'$ .

## II. Computing the Indices by Exact Methods

Several methods are available to compute the Shapley-Shubik indices, with simple modifications for the Banzhaf indices: Direct Enumeration; Monte Carlo simulation (Mann and Shapley (1960)); Generating Functions (Mann and Shapley (1962)); Multilinear Extensions (Owen (1972, 1975a)); MLE Approximation (Owen (1972, 1975a)).

The simplest approach is Direct Enumeration, which consists of searching over all possible coalitions and applying the fundamental definitions of the indices directly. This method is straightforward but only feasible for small and medium sized games. Experience with it suggests it is practical for values of  $n$  up to about 30, beyond which computing times become very large.<sup>6</sup> The method of generating functions of Mann and Shapley (1962) and Owen's (1972) multilinear extensions method are alternative exact methods which are usually regarded as more suitable for small (or at most medium sized) games than for large games. Lucas (1983) discusses the applicability of the method of generating functions. Widgren (1994) presents a case where the use of the exact multilinear extensions approach did not prove

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<sup>6</sup> This method has the advantage that it can be applied not only to evaluating power indices for simple games but it can be easily adapted to find Shapley values, Banzhaf values (and other value concepts for cooperative games which assign a characteristic function to each coalition of players).

computationally feasible for a game with 19 members and Owen's MLE approximation method had to be used instead.

The Direct Enumeration method is very inefficient and has exponential complexity. It requires the use of an algorithm to find each subset of players exactly once (via a search which finds each corner of a hypercube just once, known as a "Hamilton walk"). The number of subsets of  $N$  is  $2^n$ . For each (proper) subset it finds all swings and updates expressions (1) and (2) repeatedly. That is, for each  $S \subset N$ , it evaluates  $w(S) = \sum_{j \in S} w_j$ , which requires  $n$  operations, summing over all  $n$  players taking account of whether each is a member of  $S$  or not. Then for each  $i = 1, n$  it tests for a swing and updates as follows: if  $i \in N-S$  and  $q - w_i \leq w(S) < q$  then (for the Shapley-Shubik index) set  $\phi_i = \phi_i + s!(n-s-1)!/n!$  (which requires  $s$  function multiplications), and (for the Banzhaf index) add one swing,  $\eta_i = \eta_i + 1$  and also  $\eta = \eta + 1$ , where  $\eta_i$  is the number of swings for player  $i$  and  $\eta$  is the total number of swings for all players. Then move to the next subset  $S$  and repeat. When all subsets have been searched the Shapley-Shubik indices (1) are found and the Banzhaf indices can be obtained by, for each  $i = 1, n$ , setting  $\beta_i' = \eta_i/2^{n-1}$  and  $\beta_i = \eta_i/\eta$ . Therefore evaluating the indices for each player has complexity at least of order  $2^n$ . The Non-Normalised Banzhaf indices  $\beta_i'$  have complexity of the order of  $2^n$ , while the Normalised indices  $\beta_i$  require the normalizing constant and therefore cannot be obtained separately; therefore their complexity is of order  $n2^n$ . The Shapley-Shubik indices require additional calculations because of the need to evaluate  $s!(n-s-1)!/n!$ . This is found by the recursion: set  $x=1/n$ , then for  $j=1,s$ , set  $x=x.j/(n-s+j-1)$ ; since  $s \leq n-1$  the complexity is of order  $n$ . Therefore the Shapley-Shubik index for each player has complexity of the order of  $n2^n$ .

This paper proposes to overcome this by a mixed approach combining direct enumeration with the approximation methods due to Owen (1972, 1975a) which uses variations of the central limit theorem to get approximations to expressions (1) and (2). In order to describe the algorithms proposed in this paper, it is first necessary to describe those of Owen.

### III. Owen's MLE Approximation Algorithms

Expression (1) for the Shapley-Shubik index can be rewritten by noting that the term inside the summation is a beta function:

$$B(t+1, n-t) = \frac{t!(n-t-1)!}{n!} = \int_0^1 x^t (1-x)^{n-t-1} dx \quad (4)$$

The integrand on the RHS of (4),  $x^t(1-x)^{n-t-1}$ , can be regarded as the probability that the (random) subset  $T_i$  appears, when  $x$  is the probability that any member joins  $T_i$ , assumed constant and independent for all players  $j, j \in N - \{i\}$ . Summing this expression over all swings gives the probability of a swing for  $i$ . Let us call this probability  $f_i(x)$ :

$$f_i(x) = \sum_{T_i} x^t (1-x)^{n-t-1}. \quad (5)$$

Integrating  $x$  out of (5) gives the Shapley-Shubik index, because, substituting (4) into (1) gives:

$$\begin{aligned} \phi_i &= \sum_{T_i} \int_0^1 x^t (1-x)^{n-t-1} dx = \int_0^1 \left[ \sum_{T_i} x^t (1-x)^{n-t-1} \right] dx \\ &= \int_0^1 f_i(x) dx. \end{aligned} \quad (6)$$

We can evaluate  $\phi_i$  approximately using a suitable approximation for  $f_i(x)$ . In large games with many small weights, and no very large weights, this can be done with reasonable accuracy using suitable probabilistic voting assumptions and the normal distribution.

The probability of a swing  $f_i(x)$  can be approximated using the following probabilistic-voting model. Assuming each player  $j \neq i$  votes the same way as  $i$  with probability  $x$ , independently of the others, defines a random variable,  $v_j$  with the following dichotomous distribution:

$$\Pr(v_j=w_j) = x, \quad \Pr(v_j=0) = 1-x, \quad \Pr(v_j \neq w_j \text{ and } v_j \neq 0) = 0.$$

The random variable  $v_j$  can be interpreted as the number of votes cast by player  $j$ , at random, on the same side as those of player  $i$ . Its first two moments are:

$$E(v_j) = xw_j, \quad \text{Var}(v_j) = x(1-x)w_j^2, \text{ all } j.$$

The total number of votes cast by players  $j$  in the same way as that of player  $i$  is a random variable

$v_i(x) = \sum_{j \in N - \{i\}} v_j$ . Then  $v_i(x)$  has an approximate normal distribution with moments:

$$E(v_i(x)) = xw(N - \{i\}) = \mu_i(x), \text{ say, and}$$

$$\text{Var}(v_i(x)) = x(1-x) h(N - \{i\}) = \sigma_i(x)^2.$$

Then the required probability,

$$f_i(x) = \Pr[q - w_i \leq v_i(x) < q], \quad (7)$$

can be obtained approximately using the normal distribution function,  $\Phi(\cdot)$  by evaluating the expression:

$$f_i(x) = \Phi\left(\frac{q - \mu_i(x)}{\sigma_i(x)}\right) - \Phi\left(\frac{q - \mu_i(x) - w_i}{\sigma_i(x)}\right). \quad (8)$$

The Shapley-Shubik index in (6) is approximated by numerically integrating out  $x$  in (8). The Banzhaf index is obtained by setting  $x = 0.5$  in (8), since then (5), for which (8) is an approximation, reduces to (2), the definition of the Banzhaf Swing probability.

These methods have linear complexity. The calculations for the Shapley-Shubik index and the Non-Normalised Banzhaf index for a player depend on the number of players  $n$  only in the data input and calculation of the statistics  $w(N)$  and  $h(N)$  (which need only be done once since they are common to all players) because neither (8) nor its numerical integral (6) depend on  $n$ . The Normalised Banzhaf indices require the normalizing constant which necessitates that all  $n$  indices are found simultaneously.

These methods for both indices have been used in a number of studies<sup>7</sup>. but their accuracy depends on the validity of the normal approximation. In some real world weighted voting bodies the approximation is not good and consequent computation errors are large because of a failure of the central limit theorem due to concentration of the voting weights  $w_i$  in the hands of a few. An example of this has recently been reported by Widgren (2000).

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<sup>7</sup> For example Owen (1975a, 1975b), Leech (1988, 1992).

#### IV. Modified Owen Algorithms for Large Finite Games

For games where  $n$  is too large for exact methods to be feasible, and where the distribution of weights is highly skewed, we can combine the essential features of both approaches. The general procedure is as follows.

The players are divided into two subsets: major players with the largest weight,  $M = \{1, 2, \dots, m\}$  and minor players  $N - M$ . The value of  $m$  is chosen for computational convenience, along a tradeoff between accuracy and efficiency. A general rule would be to choose  $m$  as large as possible while computing time is not too great.

The algorithm searches all subsets of  $M$ . Given a particular subset,  $S \subseteq M$ , it then evaluates the approximate conditional swing probability for each player making Owen's standard assumptions about random voting by minor players only, conditional on  $S$ . The probability of the swing is then obtained as the product of the probability of the formation of  $S$ , by random voting by major players, and that of the conditional swing. The index is obtained by summing these joint probabilities over all the subsets. There are two cases to consider: (1) player  $i$  is a major player,  $i \in M$ ; (2)  $i$  is a minor player,  $i \in N - M$ .

##### (1) Major Players

It is necessary to search over all subsets of  $M$  which do not include player  $i$ ; any subset of which  $i$  is a member cannot define a swing and the swing probability associated with it is definitionally zero. For each such subset consider the probability of its forming and the probability of its being a swing for  $i$ .

Suppose  $S$  is a subset of  $M - \{i\}$ . We let the swing probability be  $f_i(x)$  as before. This can be written as:

$$f_i(x) = \Pr(\text{swing for } i) = \sum_S \Pr(S) \Pr(\text{swing for } i|S)$$

Defining the conditional probability of a swing given  $S$  as the function  $g_i(S, x)$ , and the probability of selecting  $S$  randomly by the function  $p(s, m-1, x)$ , we can write:

$$f_i(x) = \sum_S p(s, m-1, x) g_i(S, x).$$

The first factor inside the summation is:

$$p(s, m-1, x) = x^s (1-x)^{m-s-1}.$$

To find the second factor, define the random variable:

$$v_i(x) = \sum_{j \in N-M} v_j,$$

where  $v_j$  is as before, to represent the random number of votes cast by the minor players.

So, 
$$E(v_i(x)) = xw(N-M) = \mu_i(x),$$

and 
$$\text{Var}(v_i(x)) = x(1-x)h(N-M) = \sigma_i(x)^2.$$

Using these moments and the normal approximation to the distribution of  $v_i(x)$ , we can obtain the required probability as:

$$\begin{aligned} g_i(S, x) &= \Pr[q - w(S) - w_i \leq v_i(x) < q - w(S)] \\ &= \Phi\left(\frac{q - w(S) - \mu_i(x)}{\sigma_i(x)}\right) - \Phi\left(\frac{q - w(S) - w_i - \mu_i(x)}{\sigma_i(x)}\right). \end{aligned} \quad (9)$$

Therefore, we can write

$$f_i(x) = \sum_{S \subseteq M-\{i\}} x^s (1-x)^{m-s-1} g_i(S, x). \quad (10)$$

The required index is then:

$$\begin{aligned} \phi_i &= \int_0^1 f_i(x) dx = \int_0^1 \left[ \sum_{S \subseteq M-\{i\}} x^s (1-x)^{m-s-1} g_i(S, x) \right] dx \\ &= \sum_{S \subseteq M-\{i\}} \int_0^1 x^s (1-x)^{m-s-1} g_i(S, x) dx \end{aligned} \quad (11)$$

which can be found by searching over all subsets of  $M-\{i\}$ , integrating out  $x$  by numerical quadrature at each subset then summing. The Banzhaf index  $\beta'_i$  is obtained from (10) on setting  $x=0.5$  instead of integrating it out, then summing to give  $\beta'_i = f_i(0.5)$ .

The summation in expression (10) above is over all subsets of  $M-\{i\}$ , but it is clear that operationally we can search over all subsets of  $M$  since any set which includes  $i$  has a zero probability of a

swing for  $i$ . Writing  $g_i(S, x) = 0$  for all  $S$  where  $i \in S$ , and as expression (9) where  $i \notin S$  then we can rewrite (10) and (11) as:

$$f_i(x) = \sum_{S \subseteq M} x^s (1-x)^{m-s-1} g_i(S, x), \quad (12)$$

$$\phi_i = \sum_{S \subseteq M} \int_0^1 x^s (1-x)^{m-s-1} g_i(S, x) dx, \quad (13)$$

and the Banzhaf index

$$\beta_i' = \sum_{S \subseteq M} 0.5^{m-1} g_i(S, 0.5) = f_i(0.5). \quad (14)$$

It is therefore possible to compute the indices for both major and minor players in a single search over the subsets of  $M$ .

## (2) Minor Players

Now the computation of the indices for the smaller players,  $i \in N-M$ , is described. The subset  $S$  can now be considered to be any subset of  $M$ . Since we are now treating the votes of all  $m$  major players as random (not just  $m-1$  of them), the probability of the subset  $S$  is:

$$\Pr(S) = p(s, m, x) = x^s (1-x)^{m-s}.$$

The behavior of the minor players other than  $i$  is described by a random variable

$$y_i(x) = \sum_{j \in N-M-\{i\}} v_j \text{ which has an approximate normal distribution with moments:}$$

$$\mu_i(x) = xw(N-M-\{i\})$$

and 
$$\sigma_i(x)^2 = x(1-x)h(N-M-\{i\}).$$

Hence we can evaluate the conditional swing probability  $g_i(S, x)$  which now can be written as

$$g_i(S, x) = \Pr[q - w(S) - w_i \leq y_i(x) < q - w(S)],$$

approximately by the normal probability in expression (9) after making the required notational substitutions.

Writing

$$f_i(x) = \sum_{S \subseteq M} p(s, m, x) g_i(S, x), \quad (15)$$



the Shapley-Shubik index is found again by quadrature, then summing,

$$\phi_i = \sum_{S \subseteq M} \int_0^1 p(s, m, x) g_i(S, x) dx \quad (16)$$

and the Banzhaf index by setting  $x=0.5$ , then summing,

$$\beta_i' = \sum_{S \subseteq M} 0.5^m g_i(S, 0.5) = f_i(0.5). \quad (17)$$

within the same subset search as before,  $S \subseteq M$ .

These algorithms require a search over all subsets  $S$  of  $M$ , in order to find (10), therefore the calculations have to be repeated  $2^m$  times. Expression (9) does not depend on either  $m$  or  $n$  once the statistics  $w(N-M)$  and  $h(N-M)$  have been evaluated, requiring  $O(n)$  operations, and these are common to all players. Therefore the indices have complexity exponential in  $m$  and linear in  $n$ .

These algorithms have proved to be efficient and accurate<sup>8</sup> in large games. Leech (forthcoming b) has  $n=178$  and in Leech (2001, 2002) there are numerous cases of company voting games with  $n>400$ . These applications have required only a moderate choice of  $m$ . The obvious rule for choosing the value of  $m$  is that it should be large enough to ensure accuracy without being too large to prevent all subsets of  $M$  to be enumerated in a reasonable computing time.

## V. Two Examples

This section presents the results of using the algorithms in practical computations. The implementation uses a subroutine that finds every subset of a set exactly once, given in Nijenhuis and Wilf (1983), a quadrature subroutine due to Patterson (1968) for the Shapley-Shubik index, and double precision arithmetic. Two examples are presented, a real one from the International Monetary Fund in which there is one member with a very large weight, and an artificial one in which the distribution of weights is concentrated with several members having much larger weight than the others.

### Example 1: The IMF Board of Governors

The algorithms have been used to calculate the measures of voting power for the governing body of the International Monetary Fund. The United States has weight much greater than the other countries and we might expect some error in the normal approximation in consequence; the Shapley-Shubik indices and the Non-Normalised Banzhaf indices for the other members, and the Normalised Banzhaf indices for all members, are likely to be affected by this. The results are presented in Table 1 for  $m=0$  (corresponding to Owen's methods) and various values of  $m$  up to 15 for certain representative members, including the largest three and the smallest. The relative approximation errors are graphed in Figure 1 for all  $m$ . The error in calculating the Shapley-Shubik indices is never greater than 2 percent and becomes much less than 0.1 percent for  $m=1$ , the case where the very large weight for the United States is removed from the approximation part of the algorithm.

There is a much greater approximation error in the Banzhaf calculations, for both the non-normalised and normalised versions of the index for  $m=0$ . For the former the error in the index for the USA is less than 1 percent as would be expected but there are very large errors in the others, over 35 percent in the case of the second member, Japan, and well over 25 percent for all other members. Increasing  $m$  reduces the error until it becomes negligible by the time  $m$  has been increased to 10. The figures for the normalised Banzhaf index calculated by the Owen algorithm are also subject to error, including the index for the USA, because the failure of the normal approximation leads to overestimation of the normalising constant. Again the algorithm reduces the error and it is well under 1 percent for all members when  $m \geq 5$  and negligible when  $m=10$ .

The general conclusion from this example is that the algorithms perform well in combining accuracy with speed and that there is very little to be gained in improved accuracy by increasing  $m$  much

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<sup>8</sup> Accuracy of the computer implementation has been established by calculating the Shapley-Shubik indices for games of small or moderate size for which the indices are known from other methods; in particular the US Presidential Electoral College in the example given by Lambert (1988).

beyond 5 when the relative accuracy for all the indices is around one tenth of one percent. The problem of accuracy is more serious for the Banzhaf indices than the Shapley-Shubik index.

Figure 1. Voting Power in the IMF

|                    | m=      | 0                       | 15     | 0                | 1     | 2     | 3     | 4     | 5     | 10    | 15   |
|--------------------|---------|-------------------------|--------|------------------|-------|-------|-------|-------|-------|-------|------|
|                    | Weight% | Shapley-Shubik Index    |        | Relative Error % |       |       |       |       |       |       |      |
| i=1 USA            | 17.55   | 0.2067                  | 0.2061 | 0.30             | 0.30  | 0.22  | 0.13  | 0.09  | 0.05  | 0.01  | 0.00 |
| i=2 Japan          | 6.30    | 0.0640                  | 0.0628 | 1.89             | 0.06  | 0.06  | 0.04  | 0.03  | 0.02  | 0.00  | 0.00 |
| i=3 Germany        | 6.15    | 0.0624                  | 0.0613 | 1.88             | 0.06  | 0.04  | 0.04  | 0.03  | 0.02  | 0.00  | 0.00 |
| i=10 Netherlands   | 2.45    | 0.0239                  | 0.0235 | 1.65             | 0.08  | 0.06  | 0.04  | 0.03  | 0.01  | 0.00  | 0.00 |
| i=50 Greece        | 0.40    | 0.0038                  | 0.0038 | 1.55             | 0.09  | 0.06  | 0.04  | 0.03  | 0.02  | 0.00  | 0.00 |
| i=100 Lithuania    | 0.08    | 0.0008                  | 0.0008 | 1.53             | 0.09  | 0.06  | 0.04  | 0.03  | 0.02  | 0.00  | 0.00 |
| i=178 Marshall Is. | 0.01    | 0.0001                  | 0.0001 | 1.52             | 0.09  | 0.07  | 0.04  | 0.03  | 0.02  | 0.00  | 0.00 |
|                    | Weight% | Non-Normalised Bz Index |        | Relative Error % |       |       |       |       |       |       |      |
| i=1 USA            | 17.55   | 0.7706                  | 0.7636 | 0.92             | 0.92  | 0.63  | 0.34  | 0.21  | 0.09  | 0.01  | 0.00 |
| i=2 Japan          | 6.30    | 0.2258                  | 0.1672 | 35.11            | -3.47 | -3.47 | -1.62 | -0.95 | -0.36 | -0.04 | 0.00 |
| i=3 Germany        | 6.15    | 0.2204                  | 0.1638 | 34.55            | -3.57 | -1.55 | -1.55 | -0.91 | -0.35 | -0.04 | 0.00 |
| i=10 Netherlands   | 2.45    | 0.0859                  | 0.0670 | 28.18            | -3.47 | -2.02 | -0.94 | -0.59 | -0.19 | -0.02 | 0.00 |
| i=50 Greece        | 0.40    | 0.0140                  | 0.0110 | 27.40            | -3.29 | -1.93 | -0.91 | -0.57 | -0.20 | -0.02 | 0.00 |
| i=100 Lithuania    | 0.08    | 0.0028                  | 0.0022 | 27.38            | -3.29 | -1.93 | -0.90 | -0.57 | -0.20 | -0.02 | 0.00 |
| i=178 Marshall Is. | 0.01    | 0.0005                  | 0.0004 | 27.38            | -3.29 | -1.93 | -0.90 | -0.57 | -0.20 | -0.02 | 0.00 |
|                    | Weight% | Normalised Bz Index     |        | Relative Error % |       |       |       |       |       |       |      |
| i=1 USA            | 17.55   | 0.2098                  | 0.2538 | -17.34           | 3.34  | 2.04  | 1.00  | 0.62  | 0.24  | 0.03  | 0.00 |
| i=2 Japan          | 6.30    | 0.0615                  | 0.0556 | 10.66            | -1.16 | -2.12 | -0.97 | -0.54 | -0.22 | -0.02 | 0.00 |
| i=3 Germany        | 6.15    | 0.0600                  | 0.0545 | 10.20            | -1.26 | -0.18 | -0.91 | -0.50 | -0.20 | -0.02 | 0.00 |
| i=10 Netherlands   | 2.45    | 0.0234                  | 0.0223 | 4.98             | -1.15 | -0.65 | -0.29 | -0.18 | -0.04 | -0.01 | 0.00 |
| i=50 Greece        | 0.40    | 0.0038                  | 0.0037 | 4.34             | -0.97 | -0.56 | -0.26 | -0.16 | -0.05 | -0.01 | 0.00 |
| i=100 Lithuania    | 0.08    | 0.0008                  | 0.0007 | 4.33             | -0.97 | -0.55 | -0.25 | -0.16 | -0.05 | -0.01 | 0.00 |
| i=178 Marshall Is. | 0.01    | 0.0001                  | 0.0001 | 4.32             | -0.96 | -0.56 | -0.25 | -0.16 | -0.05 | -0.01 | 0.00 |

Figure 1(a): Relative Approximation Errors, Shapley-Shubik Index

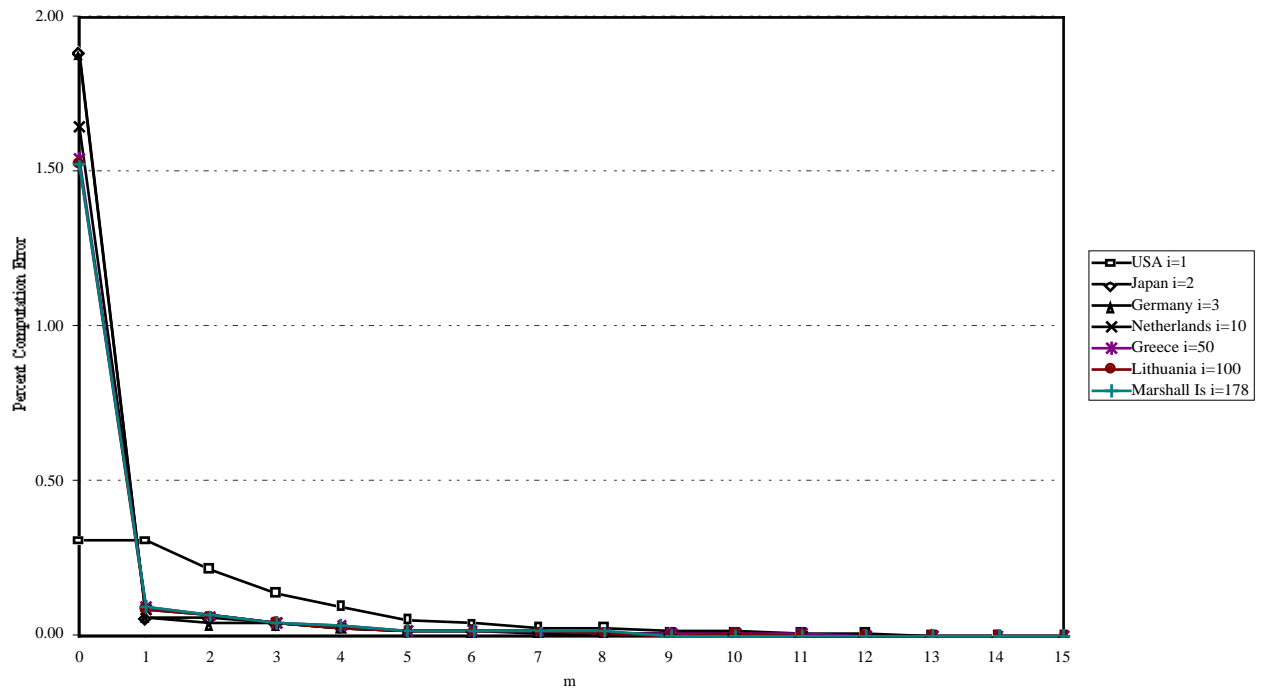


Figure 1(b): Relative Approximation Errors, Non-Normalised Banzhaf Index

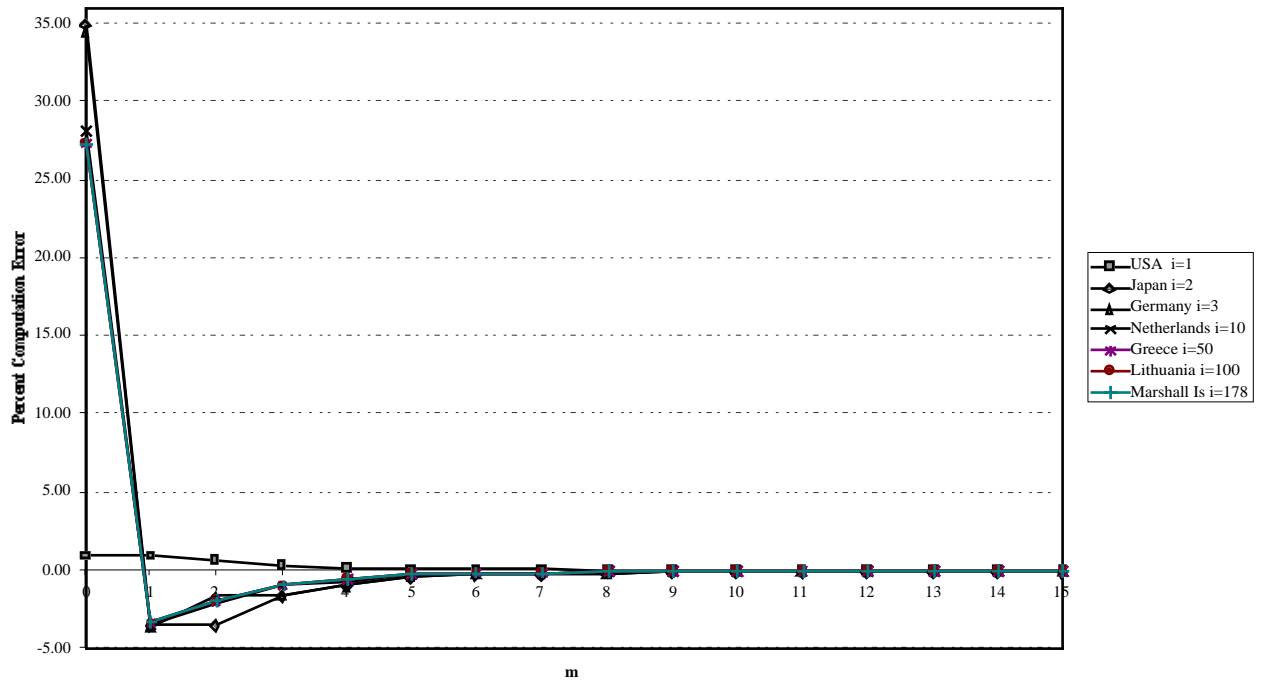
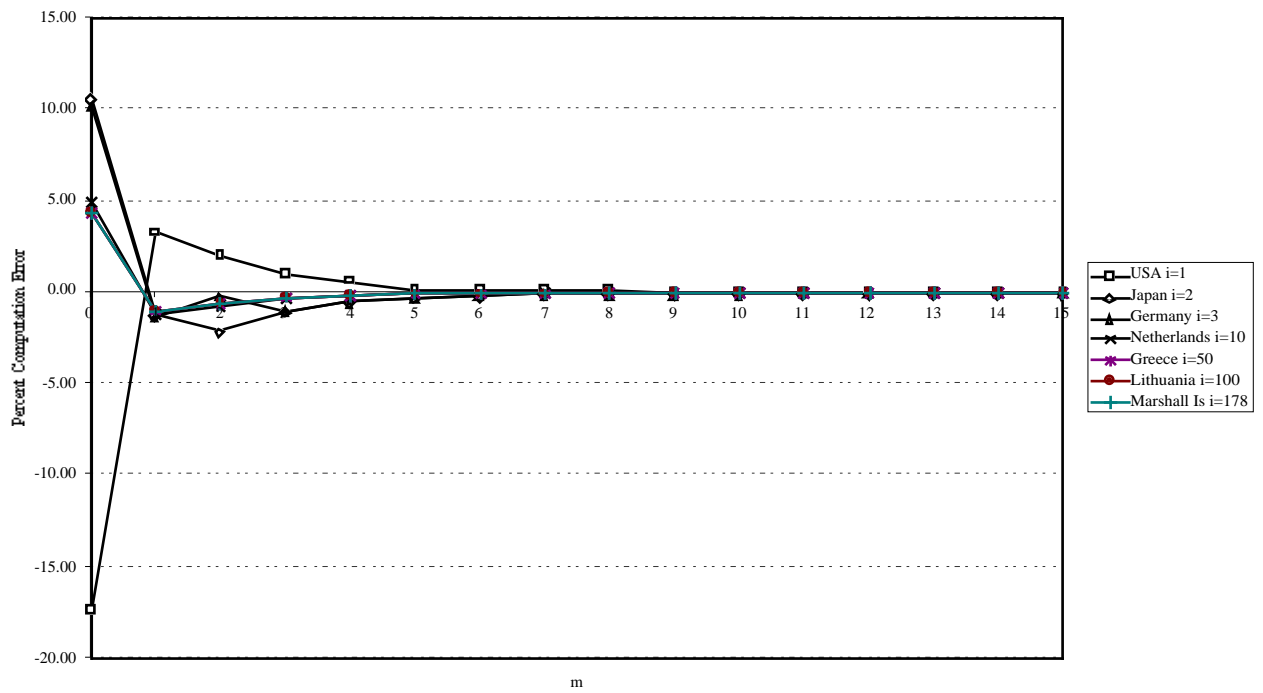


Figure 1(c): Relative Approximation Errors, Normalised Banzhaf Index



### Example 2: An Artificial Example

The second example is a game with artificially generated weights constructed to capture the characteristic pattern encountered in real voting bodies with a large number of members, in which there are a few members with large weights and many with small weights. The concentration of weight among these large players, could make the normal approximation somewhat inaccurate. Very good results are obtained using the new algorithms, however.

The game was chosen with  $n=100$ ,  $q=55\%$  and the weights have been generated at random (before being expressed as percentages) from a suitable distribution:  $w_1, w_2, \dots, w_{100}$  are a sample from the Lognormal Distribution  $\Lambda(4.3, 3)$ . The resulting distribution of votes is very concentrated: one player has 29%, two further players have over 10% and a further 2 more than 5% of the total votes. The smallest player has 0.00001 percent of the votes. Although this concentration makes it necessary to choose a value of  $m$  greater than zero to get good accuracy, for the same reason it is not necessary to use a large value of  $m$ . Table 2 shows the power indices for certain selected players,  $i=1,2,3,6,30,60$  and 100, calculated for  $m=0$  and  $m=12$ . It also shows the relative approximation errors for  $m=0,1,2,3,4, 8$  and 12 (identically zero since the values calculated with  $m=12$  are taken as fully accurate.) The graphs in Figure 2 show the relative approximation errors for these players and all values of  $m \leq 12$ .

In this example, the MLE approximation methods are very inaccurate (the case  $m=0$ ), the index for  $i=2$  being overestimated by 15% and that for  $i=1$  by 5%. However for the large players the errors in all indices become negligible for  $m \geq 5$ . For the small players the errors in the Shapley-Shubik indices and the Non-normalized Banzhaf indices become negligible for  $m \geq 5$  and those in the Normalized Banzhaf indices for  $m \geq 7$  in the case of the smallest player,  $i=100$ . (This result may be affected by rounding error and the index in this case is anyway very small).

Table 2: Artificial Example: Power Indices and Relative Approximation Errors for Selected Players

|        |          | m=                      |          |                  |        |       |        |       |       |    |  |
|--------|----------|-------------------------|----------|------------------|--------|-------|--------|-------|-------|----|--|
|        |          | 0                       | 12       | 0                | 1      | 2     | 3      | 4     | 8     | 12 |  |
| Player | Weight % | Shapley-Shubik Index    |          | Relative Error % |        |       |        |       |       |    |  |
| 1      | 29.15164 | 0.3696                  | 0.3506   | 5.42             | 5.42   | 0.11  | 0.11   | 0.32  | 0.03  | 0  |  |
| 2      | 19.59868 | 0.2135                  | 0.1850   | 15.40            | -2.07  | -2.07 | 0.27   | 0.44  | -0.01 | 0  |  |
| 3      | 11.70222 | 0.1160                  | 0.1142   | 1.55             | -7.61  | 2.28  | 2.28   | 0.32  | 0.06  | 0  |  |
| 6      | 2.4785   | 0.0225                  | 0.0217   | 3.80             | -2.69  | 0.64  | -1.47  | -1.36 | -0.30 | 0  |  |
| 30     | 8.55     | 0.00076                 | 0.00073  | 4.12             | -1.96  | 0.45  | -1.37  | -0.97 | 0.06  | 0  |  |
| 60     | 0.636    | 5.65E-05                | 5.43E-05 | 4.16             | -1.90  | 0.48  | -1.33  | -0.92 | 0.07  | 0  |  |
| 100    | 0.00001  | 9.00E-08                | 9.00E-08 | 0.00             | -11.11 | 0.00  | -11.11 | 11.11 | 0.00  | 0  |  |
| Player | Weight % | Non-Normalised Bz Index |          | Relative Error % |        |       |        |       |       |    |  |
| 1      | 29.15164 | 0.6991                  | 0.6706   | 4.25             | 4.25   | 0.25  | -0.01  | -0.77 | 0.00  | 0  |  |
| 2      | 19.59868 | 0.4193                  | 0.3258   | 28.68            | -3.61  | -3.61 | -1.78  | 0.97  | -0.01 | 0  |  |
| 3      | 11.70222 | 0.2370                  | 0.2184   | 8.54             | -11.34 | 4.83  | 4.85   | 2.58  | -0.08 | 0  |  |
| 6      | 2.4785   | 0.0489                  | 0.0391   | 25.10            | 5.62   | 17.62 | 13.92  | 23.07 | -0.51 | 0  |  |
| 30     | 8.55     | 0.00168                 | 0.00139  | 20.95            | 2.26   | 13.61 | 10.21  | 17.81 | -0.34 | 0  |  |
| 60     | 0.636    | 1.25E-04                | 1.04E-04 | 20.95            | 2.26   | 13.60 | 10.20  | 17.81 | -0.34 | 0  |  |
| 100    | 0.00001  | 2.00E-07                | 1.60E-07 | 25.00            | 6.25   | 12.50 | 12.50  | 18.75 | 0.00  | 0  |  |
| Player | Weight % | Normalised Bz Index     |          | Relative Error % |        |       |        |       |       |    |  |
| 1      | 29.15164 | 0.3269                  | 0.3522   | -7.21            | 6.46   | -2.40 | -1.35  | -4.63 | 0.06  | 0  |  |
| 2      | 19.59868 | 0.1960                  | 0.1711   | 14.53            | -1.57  | -6.16 | -3.10  | -2.96 | 0.05  | 0  |  |
| 3      | 11.70222 | 0.1108                  | 0.1147   | -3.39            | -9.46  | 2.06  | 3.43   | -1.41 | -0.01 | 0  |  |
| 6      | 2.4785   | 0.0228                  | 0.0205   | 11.35            | 7.86   | 14.51 | 12.38  | 18.28 | -0.45 | 0  |  |
| 30     | 8.55     | 0.00079                 | 0.00073  | 7.65             | 4.42   | 10.61 | 8.72   | 13.23 | -0.28 | 0  |  |
| 60     | 0.636    | 5.85E-05                | 5.44E-05 | 7.65             | 4.41   | 10.59 | 8.70   | 13.22 | -0.29 | 0  |  |
| 100    | 0.00001  | 9.00E-08                | 9.00E-08 | 0.00             | 0.00   | 0.00  | 0.00   | 11.11 | 0.00  | 0  |  |



Figure 2(a): Relative Approximation Errors: Shapley-Shubik Index

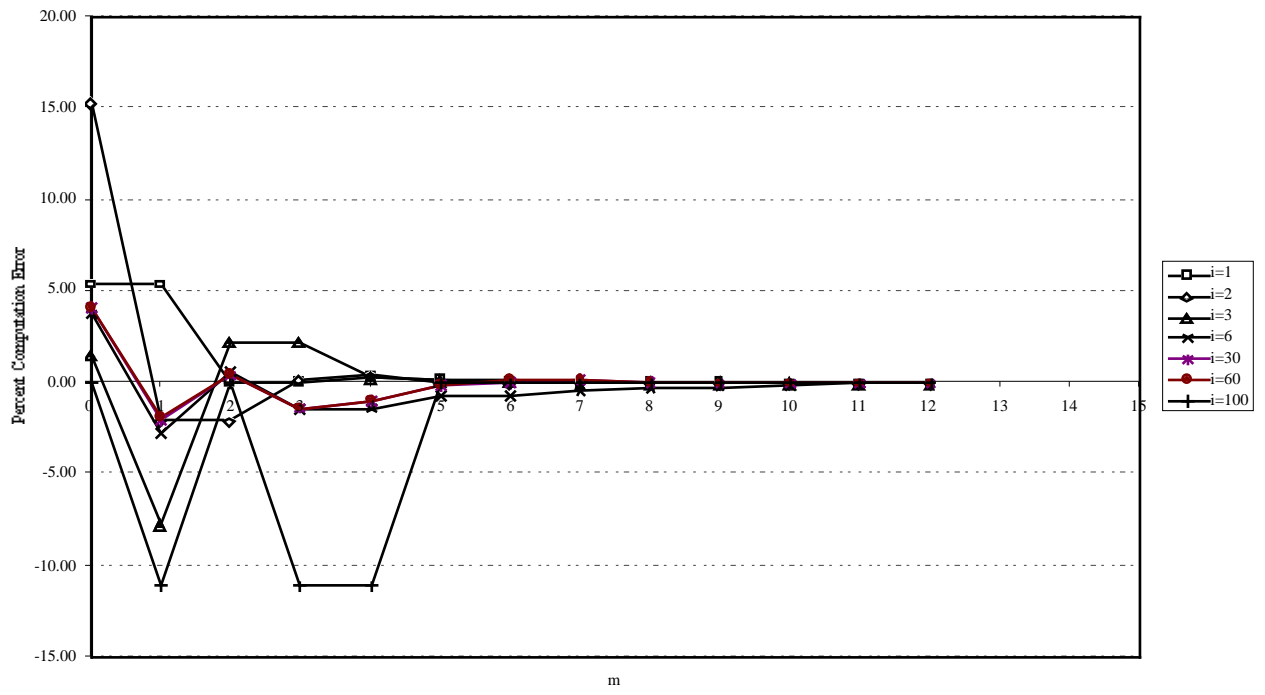


Figure 2(b): Relative Approximation Errors: Non-Normalised Banzhaf Index

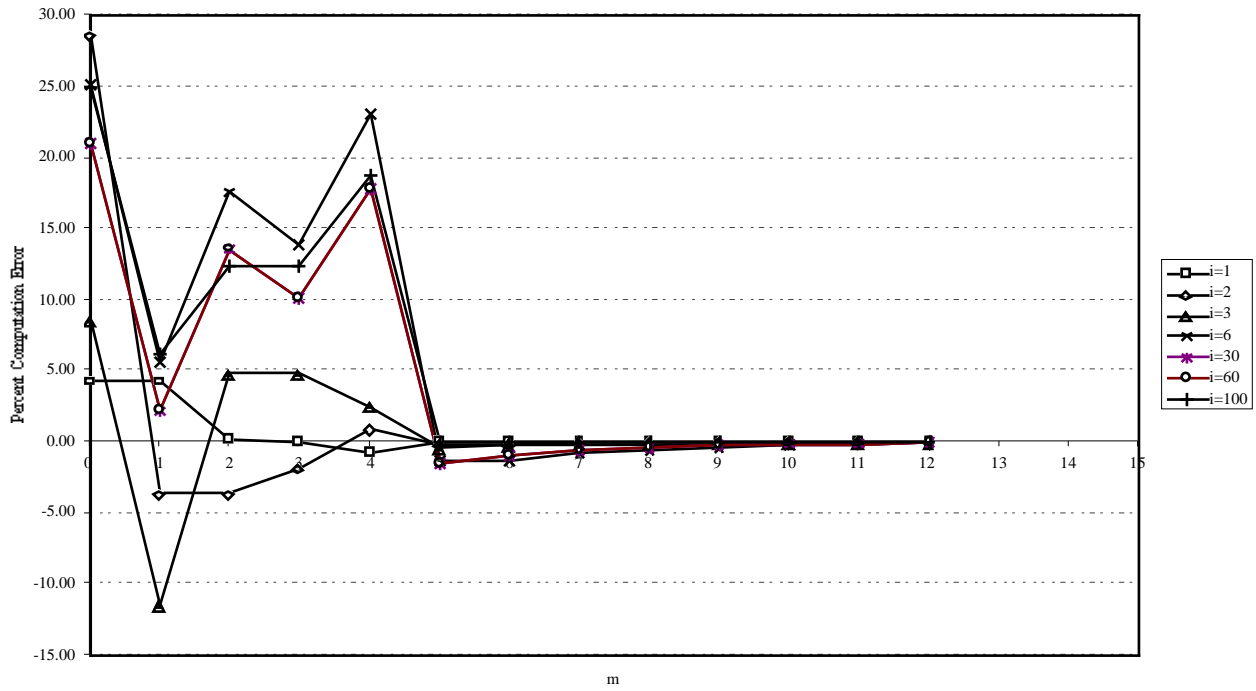
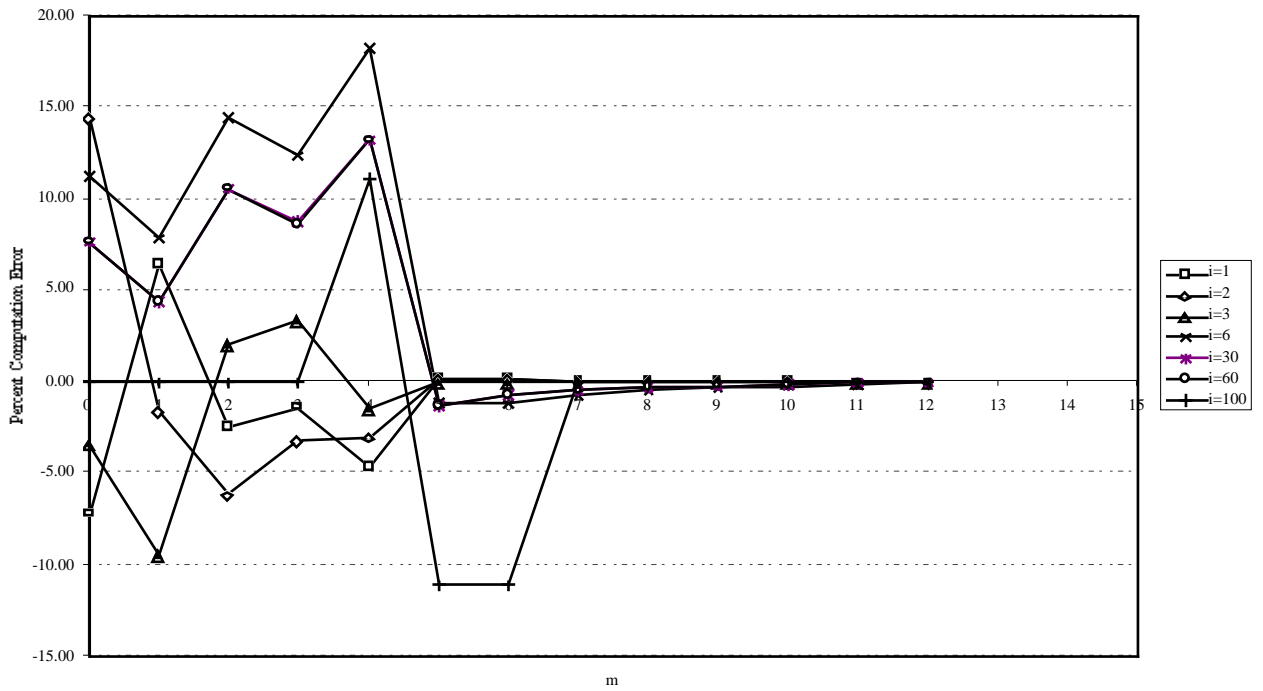


Figure 2(c): Relative Approximation Errors: Normalised Banzhaf Index



## VI. Conclusion

This paper has described two algorithms for computing power indices for voting games, enabling the easier analysis of power in the kind of large weighted voting bodies that often occur in reality. They are capable of achieving a high degree of accuracy without excessive cost in terms of computing time in real applications and can be applied to voting bodies of any size. The algorithms are a hybrid between the direct application of the definitions of the indices, whose feasibility for all but small games is severely limited by computing time because of their exponential complexity, and approximation methods due to Owen, where the accuracy of the approximation may be limited when voting weights are very concentrated. By treating a small number of members with large weights differently from the minor members, the methods achieve a significant reduction in approximation error at little cost in terms of computer time.

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